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COLLEGE FILES
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Yenching
Corres.
Women's Union Christian Colleges
in the Orient 1923-1928

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Women's Union Christian Colleges in the Orient

Joint Committee

REV. FRANK MASON NORTH, D.D.
MRS. W. F. McDOWELL
MISS ELIZABETH R. BENDER
ROBERT E. SPEER
MISS MARGARET E. HODGE
MRS. CHARLES K. ROYS
MRS. HENRY W. PEABODY
MRS. W. A. MONTGOMERY
REV. JAMES L. BARTON, D.D.
MISS KATE LAMSON
REV. W. I. CHAMBERLAIN, PH.D.
MRS. DEWITT KNOX
MRS. ANNA R. ATWATER
MISS MABEL K. HOWELL
MRS. P. M. ROSSMAN
MISS ROSE BEATTY, B.A.

Advisory Members

MRS. GERTRUDE S. MARTIN
MISS ADA COMSTOCK
MRS. WM. BANCROFT HILL
MISS ELLEN PENDLETON
MRS. WILLIAM BOYD

Treasurer

MR. RUSSELL CARTER
MISS HILDA L. OLSON, *Asst. Treas.*

Building Fund Committee

MRS. HENRY W. PEABODY, CHAIRMAN
300 FORD BUILDING, BOSTON, MASS.

HILDA L. OLSON, ASST. TREAS.
300 FORD BUILDING, BOSTON, MASS.

CORRESPONDENCE SHOULD BE SENT TO
MRS. HENRY W. PEABODY

CHECKS SHOULD BE MADE PAYABLE TO
HILDA L. OLSON, ASST. TREAS.

TELEPHONE, HAYMARKET 4847

Colleges

GINLING COLLEGE, Nanking, China
YENCHING COLLEGE, Peking, China
WOMAN'S UNION MEDICAL COLLEGE, Peking, China
WOMAN'S CHRISTIAN COLLEGE, Madras, India
UNION MISSIONARY MEDICAL SCHOOL FOR WOMEN,
Vellore, India
ISABELLA THOBURN COLLEGE, Lucknow, India
WOMAN'S CHRISTIAN COLLEGE, Tokyo, Japan

Co-operating Boards

BAPTIST NORTH
CHRISTIAN
CONGREGATIONALIST
CANADIAN METHODIST
CANADIAN PRESBYTERIAN
LUTHERAN
METHODIST EPISCOPAL
PRESBYTERIAN IN U. S. A.
REFORMED CHURCH IN AMERICA
METHODIST EPISCOPAL SOUTH

Boston, Mass., January 23, 1923.

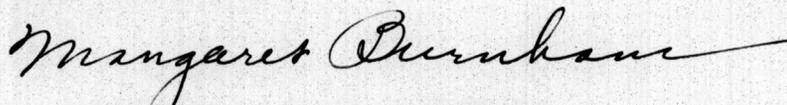
Dr. Luce,
156 Fifth Ave.,
C/o Peking University,
New York City

My dear Dr. Luce,-

I am enclosing, at Mrs. Peabody's request,
a copy of a letter, with pledge, which she has just written
to Mrs. Wheeler.

You will note in the letter that she was writing you
the request that you would wire Mrs. Wheeler, this, I presume,
to contain assurance from you that this plan meets with your
approval.

yours sincerely,



Secretary to Mrs. Peabody

COPY

I promise to pay one-half of the pledge of \$25,000 to the Woman's College, Yenching, as soon as the estate is settled, with the hope that this may secure a corresponding gift from the Laura Spelamn Rockefeller Memorial Fund.

*This apparently
was made out
by Mrs. Peabody
JWS*

0782

C O P Y

Boston, Mass., January 23, 1923.

Mrs. Nelson Wheeler,
3 Westmoreland Pl.,
Pasadena, California.

My dear Mrs. Wheeler,-

I am in bed with a wretched attack of influenza, feeling uncommonly weak, but hoping to be better soon.

I took up the whole matter with Dr. Luce at the time your son suggested the division of your gift, and he quite agreed that we should have the amount assigned at that time for vouching to secure the Rockefeller money. He was very keen indeed to have Mr. Rockefeller include the whole gift, which he declined to do, stating that he could only give on money actually applied to the woman's college. Dr. Luce agreed that this could be done.

I am sending Dr. Luce a copy of the enclosed pledge and a copy of this letter to save additional writing, and will ask him to wire you at once as we should hold the pledge in our hands in order to list it among the other pledges before the first of February.

I can see no possible objection to this as it gives us the additional \$6500. I think Dr. Luce's only objection was that he wanted the same thing done for the University, but Mr. Rockefeller declined to take that up.

Mr. North, with whom I talked in New York, said he could see no possible objection to the division, so if you will sign this pledge and return to us I will file it with the Rockefellers, with the understanding that it shall be paid when the estate is settled. Of course, we may have all that is coming to us, in which case we can release the pledge, and I will mail it back to you. This is simply in case we should fall short of the whole amount.

Yours sincerely,

(Signed) Lucy W. Peabody

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you change -
Gund

February
Seventeen
1923

Mrs. Henry W. Peabody,
300 Ford Building,
Boston, Mass.

My dear Mrs. Peabody:-

Dr. Luce has sent me your letter of January 23rd to him which has followed him around the country as he is campaigning. This contained your letter to Mrs. Nelson Wheeler. It is now after February first and the point of wiring to Mrs. Wheeler has probably ceased to be of significance. There is no objection to the division suggested and my statement to you was authoritative as far as the Trustees are concerned. If some action in this matter is needed please advise me.

May I add my most hearty congratulations to you upon the successful outcome of the campaign? Or perhaps I should say congratulations to the colleges and thanks and applause to you, with gratitude also to One who has been your silent partner.

Faithfully yours,

EMM
CMM

0784

Yenching
Miscell

June 13, 1923.

Miss Hilda Olson,
300 Ford Building,
Boston, Mass.

My dear Miss Olson:

I am in receipt of a letter from Mr. Bowman, Treasurer for the Yenching College Committee, in which he informs me that in reply to the request for \$10,000 as an advance payment on the funds for the Science Building at Peking, you have cabled a letter of credit to Peking for \$15,000. I wish to express our very sincere appreciation of the amount of trouble and effort that you have been put to in taking care of this matter, and at the same time would like to take the liberty of raising the question whether it would not be possible to secure some actual cash in this country. Our understanding was that when the agreement was reached by the joint committee for raising the funds for the Woman's Colleges to keep the fund invested until the first of August, it was distinctly understood by the Yenching representatives that in cases where construction was going on advances might be made as needed from the funds. It was only on this basis that the representatives of Yenching agreed to the general proposition, because building had already been authorized in China, and they knew that there would be demands for the funds. On the strength of this understanding we have had to go ahead and purchase materials and make payments as drawn on from Peking. Up to the present time we have expended about \$40,000 on this account for the two Science Buildings, and have been able only to secure funds from your committee and from the China Medical Board to the amount of \$20,000. Inasmuch as the China Medical Board only make their money available when we have the money for the Woman's Science Building in hand, it is almost impossible for us to secure further money from them until we have money from your committee. It was because of our understanding that funds would be available as necessary from your committee that we have made the purchases and cashed the drafts that have come through from the field. We have made arrangements to carry this overdraft on our other funds for the benefit of the Science Building up to the present time, but we are very seriously embarrassed to know how to proceed, as we have need of these other funds now.

I am therefore writing to ask if there is not some possible way by which we can have \$10,000 on the Yenching account. It would be a very great help to us, and we would appreciate the accommodation very much. Of course it should be paid to Mr. Bowman, as usual, and he will forward it to us - if you find it possible to make such arrangements. Personally I do not feel that the letter of credit

0785

Miss H. Olson

- 2 -

June 13, 1923.

in Peking will be of any particular advantage; and if I had any right to voice an opinion in the matter I would suggest that it be recalled. However, I do not feel that this is in my province, and so cannot urge it. It is, however, very essential that we have some money here, and if there seems to be no other way to handle the matter perhaps you could establish a letter of credit for us here in New York, against which we could borrow for the time being.

With every appreciation of your kindness in this matter,
I am,

Sincerely yours,

Copies to:

Mr. L. A. Bowman,
131 North Dearborn St.,
Chicago.

Asst. Treasurer
Peking University

Mrs. Lucius O. Lee,
19 South LaSalle St.,
Chicago.

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Women's Union Christian Colleges in the Orient

RECEIVED
UNIVERSITIES
JUN 20 1923
Colleges JOINT OFFICE

Joint Committee

REV. FRANK MASON NORTH, D.D.
MRS. W. F. McDOWELL
MISS ELIZABETH E. BENDER
ROBERT E. SPEER
MISS MARGARET E. HODGE
MRS. CHARLES K. BOYS
MRS. HENRY W. PEABODY
MRS. W. A. MONTGOMERY
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Treasurer

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TELEPHONE, HAYMARKET 4847

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WOMAN'S UNION MEDICAL COLLEGE, Peking, China
WOMAN'S CHRISTIAN COLLEGE, Madras, India
UNION MISSIONARY MEDICAL SCHOOL FOR WOMEN,
Vellore, India
ISABELLA THOBURN COLLEGE, Lucknow, India
WOMAN'S CHRISTIAN COLLEGE, Tokyo, Japan

Co-operating Boards

BAPTIST NORTH
CHRISTIAN
CONGREGATIONALIST
CANADIAN METHODIST
CANADIAN PRESBYTERIAN
LUTHERAN
METHODIST EPISCOPAL
PRESBYTERIAN IN U. S. A.
REFORMED CHURCH IN AMERICA
METHODIST EPISCOPAL SOUTH

Boston, Mass., June 19, 1923.

Mr. Leslie B. Moss, Asst. Treas. Peking Univ.,
150 Fifth Ave.,
New York City.

My dear Mr. Moss:

I am in receipt this morning of yours of the 13th inst. and note what you state.

You say that you have been able only to secure funds from our Committee for the China Medical Board to the amount of \$20,000. I have made payments for Yenching College as follows:

March 20	\$10,000	check
April 30	15,000	check
June 9	15,000	letter of credit
June 11	10,000	check

Total \$50,000 for Science Building

Mr. Bowman has previously had \$102,000 plus from me for Campaign.

You will note that I have already sent Mr. Bowman the \$10,000 check which you ask for, as he wrote me that a \$5,000 draft was soon coming through and that \$2,000 was needed for bills in New York, and in order that any future bills might be taken care of, I sent him a check on June 11th for \$10,000 covering these drafts in U. S. A.

He has since written me that no further funds will be needed for Yenching for the present. Of course he will keep me informed if other immediate needs should arise and it is for Mr. Bowman to notify Mr. Cruse that letter of credit for \$15,000 awaits him that he may draw upon same as needed in Peking.

Copy to Mr. Louis A. Bowman
" " Mrs. Lucius O. Lee

Very cordially yours,

Hilda L. Olson
Asst. Treas.

Germantown, Phila.
March 2, 1925.

Mrs. Henry W. Peabody,
Beverly, Mass.

Dear Mrs. Peabody:

I have just come from the meeting of the Yenching College Promotion Committee, of which I am Chairman.

Our development at Yenching is most interesting. Up till the present time we have been concentrating on our Building Campaign and have authorized buildings - all very necessary - to within about \$60,000. of our \$600,000. which came out of our Union College Campaign. Most of these are well under way or nearing completion.

We now realize that when the college and university move from Peking out to the new campus we will have a jump in our administration expenses of about \$15,000. annually. This our Promotion Committee is providing for before the move is made and we do not feel any doubt of our success in securing the whole amount.

However, we realize that no college can exist successfully for a long time on a precarious annual budget subscription, and that we must begin to look toward a campaign for permanent endowment in the near future.

Comparisons between the various woman's colleges reveal practically the same situation and need. Our Committee today asked me to write you to learn if you also have this endowment matter in mind for the future and if so, how soon you feel it could be undertaken by the new Co-operative Board, and if at the request of the various college boards you would consider leading such a campaign as you did the other one.

You understand, I am speaking now for our Promotion Committee alone, but if we could have your mind in this matter we might begin to set some balls rolling which would enable us to do definite planning and to make even better preparation for a future effort than we could do for the last one.

We of Yenching College Committee have at this time several very attractive teachers home on furlough, whom we wish to use as far as possible in the cultivation of those friends we already have and to add new ones, not so much with a view to their immediate financial help as to keeping their special interest in Yenching alive and active. We have some very attractive literature to send out besides the visits of our teachers.

To this end the Committee wished me to ask you for the list of names of donors in the 1923 Campaign who designated gifts to Yenching. We will gladly bear any clerical expense involved in getting the lists copied and put into shape to send us. As our workers are here we feel some urgency in this matter.

This Committee will have meetings during March, and the Annual Meeting of our entire Yenching College Committee occurs early in April. As we wish to make a full report at that meeting we will greatly appreciate your speedy help with these lists of names, and to know what you can say to us about the endowment proposition.

Very sincerely yours

(signed)

Corabel Tarr Boyd

(Mrs. William Boyd)

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JEWEL OFFICE

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March 6, 1925.

Mrs. William Boyd,
250 W. Tulpehocken St.,
Germantown, Phila., Pa.

My dear Mrs. Boyd:

I think the plan is for the new Joint Committee, of which Mrs. Montgomery is chairman and Miss Tyler is secretary, to lay out plans for any campaign for the colleges. I doubt if they would approve having a campaign made for one college. Then there are several other matters to be discussed: one, whether any new college shall be admitted. Shanghai, for instance, has had nothing at all from the college campaign, while North China Medical, now a part of Tsinanfu, received over \$80,000, although Mr. Rockefeller stipulated his money should not go to any woman's medical school in China. That should have ruled out all of them in the campaign but there was a difference in the Boards and it was finally adjusted and North China received interest money, although not a part of the capital fund, so that would have vitiated our whole contract with Mr. Rockefeller.

I should say it would be wise to take this matter up with the new committee as I am not even a member of that body. They doubtless will have plans but I fancy they will not wish to enter upon them until the Boards which are making strenuous efforts to secure their budgets have completed the task.

It is a terrible time to go out for money as I realize, having attempted to secure a small fund for Shanghai which I think has a right to first attention since it was utterly left out. My own judgment would be that it is not the time to attempt an endowment fund, certainly not before next fall or winter. Then I think the ruling would be that all should go out together as they did before. Vellore is greatly handicapped for lack of funds for its faculty, indeed, all the colleges, as you say, need help.

It would be quite impossible for me to do anything. I have not really recovered from the strain of the former campaign. I think it has taken ten years of my life and vitality and now I feel the new group should undertake the responsibility. Will you not take up the matter with them?

Cordially yours,

Lucy W. Peabody

(Mrs. Henry W. Peabody)

RECEIVED
UNITED STATES
MAY 13 1966
JOINT OFFICE

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MEETING OF THE COMMITTEE APPOINTED TO MAKE A STUDY
OF THE FUTURE OF
The Cooperating Committee
For
Women's Union Christian Colleges in Foreign Fields

April 15, 1926

25 Madison Avenue, New York City

The meeting was called on authorization of the following action taken at Atlantic City, January 15, 1926, by the Conference of the Seven Union College Committees with the Cooperating Committee:

"VOTED that a committee be appointed to study cooperative methods and how they might best be attained. Said committee to consist of the chairman of each of the seven committees and the chairman of the Cooperating Committee."

The meeting was opened with prayer by Mrs. McDowell.

The following were present: Miss Hodge, Mrs. McDowell, Mrs. Avann, Dr. Barton, Mr. Potter (proxy for Dr. North) and Miss Bender. Miss Hodge was elected chairman, Mrs. Avann secretary pro tem, and Miss Bender secretary.

The report of the Executive Secretary of the Cooperating Committee was received.

The functions of the Cooperating Committee as outlined in the By Laws were considered. Attention was called to the fact that the colleges are institutions of the denominational Boards and that the Cooperating Committee has been constituted by these Boards. The question was raised as to how far the denominational Boards would delegate power in regard to the colleges to the Federation, which is composed largely of Boards not cooperating in the colleges. It was suggested that the Boards might be willing to delegate certain functions to the Federation, such as making it a clearing house for candidates, possibly issuing some general publicity literature, and establishing contacts with students, not limiting such to those in Sister Colleges.

Power needed?

Miss Tyler, Executive Secretary, submitted a list of "things which might be possible through the office of the Cooperating Committee." Amended they were approved as follows:

1. Cultivation of the American Colleges as a constituency for the Women's Union Christian Colleges.
2. The cultivation of local and sectional missionary Federations to the same end.
3. The cultivation of Women's Clubs - King's Daughters and other interdenominational agencies to the same end.
4. The cultivation of the A. A. of U. W. to the same end.
5. The cultivation of such of the donors to the great Union College campaign as did not designate their gifts for one particular college.
6. It would be possible for the Cooperating Committee to raise as large a proportion as possible of the amount needed to supplement the amounts given by Boards and American Colleges for the annual budgets of the seven oriental colleges, approximately \$50,000, leaving each college to cultivate its acknowledged constituency for the balance.
7. Providing such publicity material, in consultation with the individual college committees, as may be needed in financial promotional work.
8. Providing a medium for the exchange of candidates for whom no position is available in the college where they applied.
9. In consultation with the college committees, making itineraries for any of the faculty members visiting in this country or speakers who can present one or all of the colleges to the constituency.

The following resolution was unanimously adopted:

"This conference reports a consensus of opinion that the Cooperating Committee should be continued upon its present basis until June 1, 1927, for the definite purpose of further testing the value of a central office as a promotional agency. If the result of this year of experience, now that the central office has erected the necessary machinery for promotion, shall clearly establish the fact that such general promotion does not produce the necessary financial results, then it is the feeling of this conference that it would be wise to discontinue the central office and all general promotional activities, and provide in some way for the remaining functions of the present Cooperating Committee."

The meeting adjourned.

ELIZABETH R. BENDER

Secretary

Ans'd

THE COOPERATING COMMITTEE

for the

Women's Union Christian Colleges in Foreign Field

Committee

- MRS. W. A. MONTGOMERY, *Chairman*
- MISS ELIZABETH R. BENDER, *Sec'y.*
- MRS. ANNA K. ATWATER
- W. I. CHAMBERLAIN
- MRS. H. E. GOODMAN
- MISS MABEL K. HOWELL
- MISS MARGARET E. HODGE
- MRS. LUCIUS O. LEE
- MISS KATE LAMSON
- MRS. W. F. MCDOWELL
- FRANK MASON NORTH
- MRS. CHARLES K. ROYS
- MRS. PHILIP ROSSMAN
- ROBERT E. SPEER

MISS FLORENCE G. TYLER

Executive Secretary

MISS ALICE M. HUDSON

Treasurer

25 MADISON AVENUE

NEW YORK CITY

RECEIVED
FOREIGN DEPARTMENT

JAN 20 1927

January 19th, 1927

Ans. _____

Colleges

- GINLING COLLEGE, *Nanking, China*
- YENCHING COLLEGE, *Peking, China*
- WOMAN'S CHRISTIAN COLLEGE, *Madras, India*
- WOMAN'S CHRISTIAN COLLEGE, *Tokyo, Japan*
- ISABELLA THOBURN COLLEGE, *Lucknow, India*
- UNION MISSIONARY MEDICAL SCHOOL, *Vellore, India*
- WOMEN'S DEPARTMENT SCHOOL OF MEDICINE,
SHANTUNG CHRISTIAN UNIVERSITY, *Tsinan, China*

Cooperating Boards

- AMERICAN BAPTIST
- CHRISTIAN
- CONGREGATIONAL
- UNITED LUTHERAN
- METHODIST EPISCOPAL
- METHODIST EPISCOPAL, SOUTH
- PRESBYTERIAN CHURCH IN U. S. A.
- REFORMED CHURCH IN AMERICA

My dear Mrs. Lee:-

I have had several requests for the bases of cooperation or units of cooperation of each of the colleges. Therefore, I am asking you if you will tell me what is the basis of cooperation for Yenching College. In other words, if I were a Board not cooperating what would be the requirements for full cooperation and for part cooperation.

Trusting I may hear from you at an early date, I am

Very sincerely yours,

Florence G. Tyler
Florence G. Tyler
Executive Secretary

Mrs. Lucius O. Lee,
14 Beacon Street,
Boston, Mass.

FGT:ICS

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January 20, 1927

Miss Florence G. Tyler,
25 Madison Avenue,
New York City.

Dear Miss Tyler:

I thank you for your help in the matter of the Wheeler gift toward the Yenching plant. I have copied out the paragraph in Mr. Wheeler's letter to Mrs. Peabody under date of March 3, 1923, and am herewith returning the papers to you. What I needed was only confirmation of the impression we had that a payment of \$12,500 had been made by the Wheeler family toward their total pledge for the chapel.

Let me acknowledge your second letter of January 19th, asking for the basis of cooperation by Mission Boards in Yenching College. Many of the papers of our Chicago office have not yet reached Boston and I do not seem to have a copy of the full basis of cooperation. By reference to the By-laws of the Yenching College Committee, I can, however, give you the substance of that basis which I think is accurate.

Boards which furnish (a) salaries, allowances, travel, etc., of five or more teachers annually, and (b) \$5,000 local currency annually toward current expenses, in addition to (c) an initial gift of \$100,000 gold toward plant and equipment, are considered fully cooperating Boards. These are entitled to three representatives on the Yenching College Committee.

Boards which furnish (a) salaries, allowances, travel, etc., of three teachers annually, (b) a contribution of \$2,000 gold annually to current expenses, and (c) an initial gift of \$100,000 gold toward plant and equipment are recognized as cooperating Boards but are entitled to appoint only two members on the Yenching College Committee.

Boards or colleges contributing the salary and allowances of at least one teacher annually and not less than \$1,000 local currency annually, for current expenses are entitled to appoint an affiliated member on the Yenching College Committee.

0795

Miss Tyler -2-

If this statement does not meet your full need,
please let me know, and later when the Chicago papers
arrive I will send you a copy of the full basis of cooperation.

Cordially yours,

EBL:K

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MINUTES OF THE ANNUAL MEETING
of the
COOPERATING COMMITTEE
for the
WOMEN'S UNION CHRISTIAN COLLEGES IN FOREIGN FIELDS
Atlantic City, N. J. - January 13, 1928
2:30 P. M.

PRESENT:

Miss Margaret E. Hodge, Chairman	Mrs. Lucius O. Lee
Miss Elizabeth R. Bender, Sec'y.	Mrs. William F. McDowell
Miss Alice M. Hudson, Treasurer	Mrs. Charles K. Roys
Miss Esther I. Case	Miss Lela E. Taylor
Mrs. Frank G. Cook	Mrs. H. A. Lavell
Mrs. H. E. Goodman	Mrs. Philip M. Rossman (Proxy for Miss Mary E. Markley)
Mrs. DeWitt Knox	Mr. B. A. Garside (Proxy for Dr. Robert E. Speer)
	Miss Florence G. Tyler

GUESTS:

Mrs. John MacGillivray	Miss Mabelle R. McVeigh
Mrs. D. J. Fleming	Mrs. Lewis L. Anewalt
	Miss Grace Lindley

Meeting was called to order by the Chairman, Miss Hodge and opened with prayer by Mrs. MacGillivray.

VOTED that the Executive Secretary act as secretary pro tem for the meeting.

MINUTES:

The minutes of the last meeting were reviewed by the secretary and approved as sent out.

Miss Hodge spoke a few words of welcome to the guests present all of whom were members of some one of the College Committees and it was

VOTED that the privilege of the floor be accorded these guests.

Owing to the fact that many of those present had to take early trains out, it was

VOTED that the time of adjournment be set for 4 P. M.

AD INTERIM BUSINESS:

The secretary reported the resignation of Mrs. Philip M. Rossman, representative of the Lutheran Board and the appointment of Miss Mary Markley to fill her place. The chairman expressed the sorrow of losing Mrs. Rossman and joy at receiving Miss Markley.

The secretary further reported the use of the office of the Cooperating Committee and Executive Secretary by the Ginling Committee during the period following March 24th and the effort to raise a fund for the emergency needs of the faculty. This matter had already been submitted to the chairmen of the seven committees for their approval. The expenses of this service were borne by Ginling College Committee.

TREASURER'S REPORT

Miss Hudson gave her annual report as Treasurer of the Committee showing total receipts of the year as \$15,009.74. Of this amount \$14,494.70 had been distributed to the Colleges. The report also showed a balance of \$10,068.92 in the operating fund, January 1, 1928. It was

VOTED that the report of the Treasurer be received and placed on file.

The Executive Secretary gave her report with a few verbal additions. The report was accepted.

It was reported that during the past year, Mrs. Goodman had visited six of the seven Union Christian Colleges belonging to our group. Mrs. Anewalt had visited two. Mrs. Roys four in China and Japan and Mrs. Boyd the three in India.

Miss Bender expressed the gratitude of Ginling College Committee for the help of the office during the past year.

UNFINISHED BUSINESS

MEMORIAL TABLETS

Miss Bender read the action of the Committee last year concerning the memorial tablets given during the Building Campaign for the Women's Union Christian Colleges in the Orient and then reported briefly on her correspondence with Miss Olson and Mrs. Cook concerning the tablets. Mrs. Cook brought an informal report for the Tablet Committee saying that the tablets are complete and have been sent to the field and the balance of the money set apart for these tablets has been returned to the six colleges.

Miss Tyler spoke of the request from two colleges on the field for the amounts of the gifts which these tablets represent, it being difficult to place the tablets without this information. Mrs. Cook was unable to give any idea of the amounts of the memorial gifts, this information being in the hands of Miss Olson who has sailed for the Orient.

Mrs. Roys wished the Committee to record its conviction that in the future any memorial tablets placed on our college buildings should be printed not in English but in the language of the country.

THE FUTURE OF COOPERATING COMMITTEE

In opening the discussion of this most important subject, the secretary sketched briefly the outstanding developments of the year and read letters from Vellore and Madras Committees expressing their conviction that a Central Office for the Committee was unnecessary. The chairman then called on the Executive Secretary who spoke further of the developments of the year including what she considered to be the strong and weak points in our scheme of cooperation stressing the great need if the office should be continued, of closer cooperation between the College Committees and the office that the office may know the plans of the individual Committees. In the lengthy discussion which followed, the following points were brought out:

1. The importance of wholehearted cooperation
2. The office has not been going long enough to give it a fair trial.
3. We need closer cooperation rather than less cooperation - we can do more together than separately.

4. With the present system of representation by denomination, the College Committees have no way of expressing themselves.
5. There are phases of the work which some thought could be done better by the individual Committees.
6. The Cooperating Committee might exist with all work carried by a volunteer secretary and no office. (This was thought by many to be impractical.

There was a general feeling that the matter should be intensively studied in cooperation with the College Committees. With this end in view, it was

VOTED that we express our appreciation of the work of the Central Office of the Cooperating Committee for the Women's Union Christian Colleges in Foreign Fields, and that we approve of continuing the office for another year on the understanding that a thorough study be made at once of the functions of a Cooperating Committee; that a committee of three, of whom the chairman shall be chairman be appointed to conduct this study in conference with the governing Boards of the several Colleges, taking into consideration the problems raised by the Executive Secretary and the actions taken by several of the College Boards; and that a special meeting of the Cooperating Committee be called in June to receive the report of the Committee.

BUDGET

The following budget was then presented for the year 1928:

<u>Approved Budget - 1927</u>	1927	<u>Expenditures</u>	<u>1928</u>
Stenography	1300.00	1250.00	1400.00
Secretary's Salary	2500.00	2291.63	2500.00
Postage	250.00	363.32	350.00
Printing & Publicity	1000.00	1384.20	1200.00
Telephone & Telegraph	100.00	135.15	100.00
Travel	400.00	166.88	400.00
Rent & Cleaning	400.00	258.21	500.00
Office Incidentals	<u>250.00</u>	<u>273.65</u>	<u>250.00</u>
TOTAL	\$6200.00	\$6123.04	\$6700.00

In view of the uncertainty of the future of the Committee, it was

VOTED to ask the Executive Secretary and the Treasurer to cut the proposed budget to the same amount as last year - \$6200 and it was

VOTED that this budget of \$6200 be approved by the Committee with the understanding that the Executive Secretary and Treasurer be allowed to readjust the items within the budget.

ELECTION OF OFFICERS

VOTED that the same officers should be re-elected to serve the committee for the year 1928, ie:

Chairman
Miss Margaret E. Hodge
Vice Chairman
Mrs. William F. McDowell

(4)

Treasurer

Miss Alice M. Hudson

Secretary

Miss Elizabeth R. Bender

Executive Secretary

Miss Florence G. Tyler

Members additional for the Executive Committee

Mrs. DeWitt Knox

Dr. W. I. Chamberlain

Miss Mary Markley

Finance Committee

Miss Margaret E. Hodge

Mrs. William F. McDowell

Dr. W. I. Chamberlain

Following this the meeting adjourned.

Respectfully submitted,

Florence G. Tyler
Secretary Pro Tem

The following have been appointed by the chairman to act with her on the special committee to study future plans and policies of Cooperating Committee.

Mrs. Lucius O. Lee
(Yenching)

Mrs. DeWitt Knox
(Madras, Vellore, Tokyo)

Miss Margaret E. Hodge, Chairman
(Ginling, Shantung Medical, Isabella Thoburn)

Coopted Members

Miss Elizabeth R. Bender
Miss Alice M. Hudson

REVISED BY-LAWS
of
The Cooperating Committee
For Women's Union Christian Colleges in Foreign Fields
Formerly
The Joint Committee
of the
Women's Union Christian Colleges in the Orient

PREAMBLE: The Committee on Organization has made a careful study of the purposes of the Boards in organizing the Joint Committee of the Women's Union Christian Colleges in the Orient as set forth in its Minutes of December 5, 1919. Your Committee came to the conclusion (1) that the denominational and college Boards intended the Joint Committee to continue until the Boards might determine otherwise; (2) that the Joint Committee should be definitely under the control of the denominational and college Boards; (3) that it was to represent them only in such cooperative enterprises as they should designate or approve; (4) that the Boards were to appoint its members; (5) that it had no power to form policies or to direct the Boards how to act; (6) that in all candidate matters it was to be only a clearing house, the individual college Boards having full responsibility in the selection of their candidates.

1. Each denomination represented on the Board of any of the colleges admitted to this Joint Committee shall be entitled to at least one representative.
2. Denominations having membership in three or four colleges shall be entitled to a second representative. Denominations having membership in five colleges or more shall be entitled to a third representative but shall have only two votes.
3. Representatives shall be appointed by the denominational Boards in consultation with the college Boards in which it is cooperating and shall be selected from the denominational representatives on the college Boards.
4. A college which is under the direction of at least two American evangelical denominational Boards cooperating through organized Boards of Control on the field and in America, is eligible to application for membership in the Cooperating Committee.
5. The Cooperating Committee in deciding upon an application shall take into consideration location, standards (both religious and educational), equipment, field of expansion, and denominational support.
6. The officers of the Cooperating Committee shall be a chairman, vice chairman, secretary, treasurer, who shall be elected at the Annual Meeting.
7. The objects of this Cooperating Committee shall be:
 - (a) To make a study of the needs, present and prospective, of higher Christian educational work for women in foreign fields.

#2.

(b) To make general and specific financial appeals to vested funds, institutions, individual, and denominational Boards, in the interests of the cooperating colleges, in consultation with the denominational and college Boards.

(c) To receive and disburse to the college Boards, contributions according to a schedule fixed by the Cooperating Committee, with the approval of the majority of the denominational and college Boards.

(d) To establish and control a central office with a staff sufficient to carry out the plans of the Cooperating Committee.

(e) To provide effective publicity in consultation with the denominational and college Boards.

(f) To present in a large and effective way the need of staff for the union institutions, to standardize candidate blanks and to serve as a clearing house for candidates.

(g) To meet the need for such cooperative action as may be required.

8. There shall be an Executive Committee, a Finance Committee, and a Nominating Committee, and such other committees as may be needed.

9. The Executive Committee shall consist of seven members, two of whom shall be the Chairman and Secretary. It shall consider ad interim items of business. It shall have power to decide emergency matters and other matters delegated to it by the Cooperative Committee and to make recommendations to the Cooperating Committee.

10. A majority of the voting members, representing a majority of the cooperating denominational Boards, shall constitute a quorum. Proxies shall be official appointed by the cooperating denominational Boards.

11. In matters relating to general financial appeals, the admission of new institutions, and changes of by-laws, a two-thirds vote of those present shall be required.

12. The Annual Meeting of the Cooperating Committee shall be held in January or as near thereto as can be arranged. Special meetings may be called by the officers, at least one week's notice being given.

13. By-laws may be changed at any regular meeting, notice of the proposed change having been given in the call to the meeting. By-laws shall go into effect after they have received the approval of two-thirds of the cooperating denominational and college Boards.

0802

Report of the Sub-Committee on
Functions of a Cooperating Committee

At the meeting of Cooperating Committee at Atlantic City, N. J., on January 13, 1928, a sub-committee was appointed consisting of Miss Hodge, Chairman, Mrs. Knox and Mrs. Lee. These women represent all seven of the College Committees. Miss Bender and Miss Hudson were made ex-officio members of the Committee and Miss Tyler a coopted member, - this committee was instructed to "conduct a study of the functions of a Cooperating Committee in conference with the governing boards of the several colleges, taking into consideration the problems raised by the Executive Secretary and the actions taken by several of the College Boards."

The committee at its first meeting decided to send out a questionnaire to the chairmen of the governing Boards of the various Colleges. The replies to this questionnaire made it so evident to the Committee that this particular group of Colleges did not wish to work together through a Cooperating Committee, that it seemed wise to the sub-committee to center its study on the possibility of caring for the work of the Cooperating Committee in other ways which would be more satisfactory to most of the governing Boards and thus eliminate a committee which seemed to the majority of those concerned superfluous. However, owing to the fact that this is a day of cooperation and that our constituency has such an aversion to duplication of machinery, the Committee felt it should also present a plan whereby the work of the Committee and the office could be made more efficient and many of the objections to the present order be met. The Committee still recognizes the difficulties confronting the Colleges which are represented in other cooperating groups.

DELIBERATIONS OF THE SUB-COMMITTEE ON THE FUNCTIONS OF A
COOPERATING COMMITTEE FOR THE
WOMEN'S UNION CHRISTIAN COLLEGES IN FOREIGN FIELDS

As a result of the questionnaires sent out to the chairmen of the seven College Committees and the discussion in the meeting of the Committee on April 11th., 1928. the following facts and conclusions seemed to be outstanding.

1. That the only Committee which was heartily in favor of continued cooperation and ready to give it in every particular was Ginling College Committee.
2. That of the remaining Committees, Vellore and Madras, Yenching and Tokyo have voted that the Cooperating Committee should in their judgment be discontinued. That Isabella Thoburn College and Shantung University are both planning their own campaigns outside of Cooperating Committee.
3. That, since these seven colleges have no longer enough in common to warrant or produce cooperation and since some of these colleges have already joined other cooperating groups, any further attempt at cooperation on the part of this group is impossible. Furthermore, if these Colleges do not wish longer to cooperate, it does not seem wise to the Committee or in good faith to try to preserve the entity of this group of colleges either for the purpose of money appeal or for any other purpose.
4. That, the continuation of the Committee itself without office or staff seems inadvisable.

5. That, the Committee having voted on January 13, 1928 to continue the office at 419 Fourth Avenue, until January 1, 1929, the Sub-Committee feels that since continued cooperation is impossible, plans should be made to discontinue the office on that date.
6. That, it should be the special care of Cooperating Committee to see that the balance of this year be used to the very best advantage and that there be a special Administrative Committee appointed on which each of the seven colleges would be represented, to work with the Executive Secretary to insure the conservation, in so far as is possible, of all accomplishments of the Committee.

In view of the foregoing facts and conclusions, the Sub-Committee on the Functions of a Cooperating Committee recommends:

1. OFFICE

That the office of the Cooperating Committee be discontinued on December 31, 1928.

II. COOPERATING COMMITTEE

That Cooperating Committee recommend to the Cooperating Colleges and Missions Boards that as soon after December 31, 1928 as possible, the Committee be dissolved. *by Dec 31*

III. CONTINUING COMMITTEE

That a Continuing Committee of five be named, two of whom shall be Miss Hudson and Miss Tyler, the other three being appointed as Cooperating Committee shall designate, - - this Committee to begin work when Cooperating Committee ceases to exist and to continue its work until such time as the books of Cooperating Committee shall be closed. *4 Be the Administrative Com*

IV. FURTHER PLEDGES

7 That the Executive Secretary cease to appeal for three year pledges for the work of these Colleges, if and when these recommendations are approved.

V. APPEALS

8 That the Executive Secretary continue to appeal to the available sources for funds for the seven Union Christian Colleges for Women of the Orient until December 10th. After that time she will make no more appeals.

VI. GIVERS OF DESIGNATED GIFTS

9 That between December 10th and December 31st, the Executive Secretary turn over to the ~~Treasurers~~ *Treasurers* of the respective College Committees, the cards and records of all givers who have designated their gifts for that college including any pledges so designated and any correspondence which will be helpful to the ~~Treasurers~~ *Treasurers* and that the Executive Secretary in cooperation with the College Treasurer send a letter to the donor explaining that this has been done and why. *Officers*

*See Action by
A/B*

VII. FURTHER CARE OF PLEDGES IN HAND

5 That the Committee ^{graciously} accept Miss Tyler's offer to carry the correspondence incidental to the collection of undesignated pledges still outstanding after December 31, 1928 and that our treasury and bank account be held open to care for these amounts, which shall be divided equally among the seven colleges. After the pledges have expired, the names of the donors shall be divided among the seven College Committees.

6. The
VIII. DAY OF PRAYER APPEAL

10 That the Federation be asked to extend the appeal for funds for these seven colleges on the Day of Prayer to February 15, 1929, it being understood that after that time the Federation will decide on the object for future appeals and furthermore, that the Executive Secretary be instructed to prepare a leaflet on these Colleges to be used for the 1929 Day of Prayer - this leaflet to be available on December 31, 1928.

IX. ADMINISTRATIVE COMMITTEE

3 ^{com. reporting the year come} That a small committee be named to cooperate and advise with the Executive Secretary in order that in the ~~six~~ months remaining for the continuation of the office, provision be made for the conservation, in so far as is possible, of everything gained through the efforts of the Cooperating Committee.

X. PRINCIPLES GOVERNING

That in general the Administrative Committee be guided by the following suggestions but shall have power to make such adjustments as seem necessary at the time.

A. AMERICAN COLLEGES

the Adm. Com. be empowered
The Executive Secretary shall send to the chairmen of the College Committees, duplicate lists of American Colleges with which there has been any correspondence whatsoever through the office, giving information gained through that correspondence and the alignment of that college (if any) with any project in the mission field. College Committees will be asked to respect any alignment of the colleges already made and govern their appeals accordingly.

(B.) COLLEGE CLUBS, WOMEN'S CLUBS, COMMUNITY CHURCHES

The Executive Secretary shall send to the chairmen of the seven College Committees, duplicate lists of all College Clubs, Women's Clubs, American Associations of University Women, which have shown any interest in the Union Colleges with any information she has concerning them which would be of any interest or help in their cultivation together with a list of the Community Churches which she has been compiling. These groups shall be considered a field for free cultivation by the oriental colleges. College Committees shall be asked to respect any alignment of these groups already made and govern their appeals accordingly.

Divide up

(C) LOCAL MISSIONARY FEDERATIONS

Local Missionary Federations are to be considered a field for cultivation by the Federation only and all approach to these organizations shall be made through the Federation of Woman's Boards of Foreign Missions.

(D) DONORS TO THE BUILDING CAMPAIGN

The list of approximately 15,000 names of donors to the Building Campaign who have not responded to the appeals of the Cooperating Committee office will be available for any of the committees desiring to cultivate these donors in hope of future gifts. The list is not considered particularly valuable and being so very long will not be duplicated.

(E) PRESENT GIVERS OF UNDESIGNATED GIFTS

The list of donors who during the past three years have given to the Women's Union Christian Colleges and who have not designated their gifts, who have made no pledges or whose pledges have expired, shall be divided equally as their names appear in the files among the seven College Committees and sent to those committees. Care shall be taken in so far as is possible, the name of a person shall not be sent to a college committee in which her denomination does not cooperate.

(F) PUBLICITY

It is the hope of the Committee that the Federation of Woman's Boards of Foreign Missions will see its way clear to care for the publicity for these Colleges in Summer Conferences and that there will be further publicity and appeal for gifts for these colleges on the Day of Prayer.

FURTHER REPORT OF THE SUB-COMMITTEE ON
FUNCTIONS OF A COOPERATING COMMITTEE

The Committee feels that its report would be most incomplete, if it failed in this day of cooperation to call the attention of the Cooperating Committee to the great undeveloped possibilities which lie in this cooperative venture. The following facts should be considered by Cooperating Committee before deciding to abandon this scheme of cooperation.

1. The constituency on which we all depend for our funds is continually demanding a reduction of overhead costs. It resents duplication of effort and multiplicity of appeals.
2. The promotional and publicity needs of these Colleges exceed what can be provided by volunteer help - and while Vellore and Madras Colleges have a paid executive, Yenching is looking for one, and one or two other colleges are seriously considering such a move, if this method be employed by each of the seven colleges, it will become a very expensive thing.

3. A number of interdenominational or non-denominational groups - such as College Clubs, Local Federations and Community Churches would prefer to give to a group of colleges ministering to the needs of several countries rather than to one college.
4. These groups and also individual givers would much prefer one appeal from a group of colleges which would still offer a choice of one college, if they preferred, rather than to have seven appeals from seven colleges at seven different times. To avoid overlapping would be impossible if every colleges goes out by itself in an extensive appeal for funds.
5. We have here a group of colleges with a background of friendship throughout the country. We have the ear of a constituency which knows what these colleges stand for and what they mean to the lands in which they are located. This is a great asset. To throw this away seems exceedingly wasteful.
6. The office of Cooperating Committee could be used by each of the committees to head up any campaign for funds deemed necessary. Ginning Committee so used it last year and found it satisfactory and economical.
7. There are a number of things which can be done by a group of colleges cooperating which could not be done by an individual college at least with the same degree of efficiency, namely:
 - (a) The cultivation of American Colleges
 - (b) The cultivation of Community Churches
 - (c) The cultivation of interdenominational and non-denominational groups.

(Noted) It would seem that a large amount of this cultivation might be done through the office of the Federation of Woman's Boards of Foreign Missions and its Committee on Union Institutions in Foreign Fields, but the matter has been informally presented to the Administrative Committee of the Federation and it was the unanimous opinion of the individuals constituting that group that the Federation could not undertake this piece of work for many reasons.

8. The matter of representation on the Committee has been unsatisfactory and should be given immediate attention. To this end the Committee would recommend:

That representatives on Cooperating Committee be chosen by the Cooperating College Committees in consultation with the Missions Boards cooperating rather than by the Mission Boards themselves.

9. It is impossible for one secretary with office help and no particular backing from the Committee to secure the amount of money needed to complete the budgets of the Colleges or to justify the expenditure of \$6,000 overhead. Therefore the Committee recommends:

That a strong promotional or financial committee be found either inside or outside of the Committee - the members of which shall be made members in full standing of the Committee.

It is the hope and prayer of the Sub-Committee on the Functions of a Cooperating Committee that the alternative accepted by Cooperating Committee will receive the hearty support of the entire committee.

Respectfully submitted,

Margaret E. Hodge, Chairman
Mrs. DeWitt Knox
Mrs. Lucius O. Lee
Committee

Elizabeth R. Bender
Alice M. Hudson
Ex-officio

Florence G. Tyler
Coopted member.

4 copies

The Cooperating Committee
for the
Women's Union Christian Colleges in Foreign Fields

SUB-COMMITTEE TO STUDY THE FUNCTIONS OF A COOPERATING COMMITTEE

February 15, 1928

419 Fourth Avenue, New York City

Present: Members Miss Hodge, Mrs. Lee, Mrs. Knox
Co-opted members Miss Hudson, Miss Bender
Invited to be present, Miss Tyler

The meeting was opened with prayer by Miss Hodge. Miss Bender was elected secretary.

VOTED to give the co-opted members the privilege of voting.

VOTED to invite Miss Tyler to be present.

Attention was called to the action of the Vellore College Board and an identical one by the Madras Board, as follows:

"That, inasmuch as it seems to the Governing Board of the Missionary Medical School for Women, Vellore, India, that the amount of money being raised by the Cooperating Committee of the Women's Union Colleges of the Orient and the publicity accomplished does not justify the expense of carrying office rent and staff, be it resolved that in the judgement of this Board these should be discontinued after January 1, 1928, and that the unexpended money contributed for financial office and staff be returned pro rata to the contributing Colleges.

Further be it resolved that it is the judgement of this Board that hereafter there should be a Cooperating Committee without salaried officers except insofar as secretarial assistance may be needed; that this committee should function through sub-committees which should be a clearing house for information and for such efforts as can be advantageously carried on jointly; and that when this reorganization takes place careful consideration should be given to the question of more adequate representation of the College Boards upon this Committee."

There was general discussion from which there emerged unanimity of thought in regard to a number of matters. The Committee agreed to the following statement:

"There is need for a Cooperating Committee for these colleges until such time as some other grouping is accomplished which will take care of the needs of the colleges."

Attention was called to the Committee for Christian Colleges in China (formerly the Permanent Committee for the Coordination and Promotion of Christian Higher Education in China) and its relation to the problems and the work of the Cooperating Committee. The women's colleges in China are represented on this committee and will share in the benefits of this participation and in the financial campaign which will probably be initiated in 1930 or earlier. This consideration and others led to the question whether promotional work in the future can better be done by the colleges in groups different from the present arrangement.

VOTED that a communication be addressed to the Boards or committees of the several colleges asking whether in their judgement some grouping other than that of the present seven colleges would be better. This inquiry recognizes such work as is done unitedly by the Near East Colleges and the organization of the Committee for Christian Colleges in China, and leads to the question whether the grouping should be according to geographical location and without reference to division between men's and women's colleges.

Other suggested questions to be asked of the college Boards are as follows:

Do you prefer no cooperating agency?

If the present grouping is continued in a cooperating committee, would your college Board consider it wise to withdraw?

The Treasurer's report December 31, 1927 shows a balance of \$10,068.92. The Budget for 1928 calls for an expenditure of \$6,200, which at the end of the year will leave a balance of approximately \$4000. To continue the office during 1929 \$2000. additional will be needed. It might be provided for by

1. Personal subscriptions
2. Contributions from the college Boards on a pro rated basis
3. Undesignated gifts to the colleges
4. Curtailing the 1928 Budget.

Attention was called to the fact that if the central office should be closed at the end of 1928 and the \$4,000. balance divided among the seven colleges, the amount received by each would average about one-third of what was received for the year 1927, and that there would be no further receipts from this source.

The suggested plan for a volunteer secretary was discussed. It was recognized that such a plan would call for the services of a capable stenographer-secretary and for an office or desk room.

The Committee considered Exhibits A and B presented by Miss Tyler. Partial results of this consideration are presented on sheets attached.

The meeting adjourned.

Elizabeth R. Bender
Secretary

RECEIVED
FOREIGN DEPARTMENT

JUN 20 1928

COOPERATING COMMITTEE
for the
WOMEN'S UNION CHRISTIAN COLLEGES IN FOREIGN FIELDS
419 Fourth Avenue
New York City

ANS. _____

Dear Friends of Ginling:

The following letters have come to us from the Chinese faculty and the student body of Ginling. We are sure that they want these letters to have circulation and we also feel sure that you will be interested in their point of view, so we forward them to you.

Very sincerely

FLORENCE G. TYLER
Executive Secretary

Ginling College,
Nanking, China,
May 12, 1928

Dear Friends Across the Ocean:-

It is with regret and pain for what has happened at Tsinan that we are now writing to you. We feel exceedingly weak and alone in this struggle of right and wrong in a world of wrong. Therefore we would venture to think aloud before you, partly to clarify our own thinking on paper and partly to interpret our opinions to you.

Since May 3rd the newspapers have been filled with accounts of the Tsinan incident, but the stories differ widely as to facts. It is hard for us to judge the statements and reports that we have neither witnessed with our own eyes nor been accurately told.

But there are certain points we are sure of: First, we know that Japanese troops are in Tsinan; Second, we know there were clashes between the Chinese and Japanese troops, the immediate cause we are still waiting to learn. It is well known to the world that China and Japan have never been friendly neighbors. When two nations always face each other at the edge of suspicion, you can well imagine how delicate the situation is. Japan's sending troops to Shantung has intensified the Chinese resentment against Japan, and China as a nation in the family of nations certainly ought to have the right of protesting. But when both parties are growing embittered and suspicious, it is no small task to make them understand each other, therefore serious troubles are likely to occur. In this cup of bitter suffering we are learning the lesson that hatred is a boomerang which destroys the one who hates rather than the one who is hated.

We are sure that your minds must be filled with very many confusing and conflicting impressions in regard to the Tsinan affair. We cannot claim that our nation is always in the right. We cannot claim a broad international outlook as a nation, but we can say that there are Chinese who are striving to do better as individuals and as a nation, longing for a helping hand from their older and stronger Christian sisters and brothers in the struggle for a moral victory. We believe that only if we will be good can we accomplish good and we also believe in the ultimate triumph of good. But it needs divine courage and wisdom to act like Christ.

With this momentary vision of a greater ideal we are writing to you. We have no intention to be one-sided in our own defence. If there is any point where you seem to differ with us, please interpret us kindly and believe that what we want is only a united force for good for all mankind. The situation in Shantung between China and Japan at present is an uncertain one, even we in China do not know the actual facts yet. We hope you and the leaders of your nation will keep in close touch with the problems of the Far East and especially the question of Shantung, and watch the developments with an open-minded attitude. We hope you will see what you can do to help to settle the question justly and rightly, so as to avoid, if possible, any sore spot for future conflicts.

Very sincerely yours,

The Chinese Faculty of Ginling College
Nanking, China

May 13, 1928

The students of Ginling College in China send you greetings. May we, at the sametime, call your attention to the so-called Tsinan incident, which may mean nothing, as we hope, or may involve our country in war with Japan by the time this message of ours reaches you? We, as college students, however, believe that we represent all Chinese women in asking you to listen to a cry - a cry for world peace and brotherhood - from your sisters in China.

Our country today may be considered indifferent to peace since she seems to have endless civil wars; she may also be felt to be unfriendly to other nations since she seems to commit blunders that she cannot help in chaotic times like this, blunders such as other nations too have not been able to avoid. Chinese citizens as we are and bleeding as our hearts are for her fate, we do not for a moment endeavor to defend her in every thing, nor do we wish to draw hasty conclusions from the Tsinan incident. But we ask you lovers of truth and justice and believers in international friendship as we are, to help us to keep this tragic affair from leading to even more terrible consequences.

In Japan justified in sending her troops into Shantung Province? Every nation - China is no exception - has the right to maintain her territorial integrity - Tsinan is the capital of Shantung and Shantung one of the important windows to the Pacific. Should Japan send more troops and warships than needed for protecting her nationals in Shantung, granted that such protection is justified. The result of such an occupation may not only cause disaster in Shantung but may also involve endless frictions in the Pacific. If world peace is threatened as well as our territorial security, is Japan justified in adding to her forces in Shantung as she is doing now?

Should Japan thwart our Nationalist Northern Expedition? Tsinan is the threat of Tientsin-Pukow Railway, a main line from north to south. As Tsinan is occupied by an unfriendly force, our Nationalist Northern Expedition will have to halt. This will, no doubt, prolong our civil war and menace our national unifications. It is our hope that if no confusion is added by any other nation, we can soon secure a peaceful China to participate actively in bringing about world peace. As far as our unification is thwarted, suspicion and hatred may take this chance to spread. Should world opinion not condemn such a step - a step that not only hinders the unification of China but may also lead to more international misunderstandings?

We need your sympathy but we need still more your intelligent, impartial, and unprejudiced judgement in connection with the Tsinan Incident and your continued interest in the perplexing problem of the Far East. We, who represent the women of China, would like you to know this, that we are proud of being Chinese, we love our country dearly. We respect our nearest neighbor, Japan; we have not lost faith in her as a partner in the promotion of world peace and brotherhood. We do not by any means desire to arouse hatred against our sisters and brothers in Japan; we only are forced to FIGHT AGAINST AN AGGRESSIVE POLICY - a policy that should not be encouraged by the civilized and peace-loving world of the Twentieth Century.

With greetings again from your sisters in China.

The student body of Ginling College.

RECEIVED
FOREIGN DEPARTMENT

Mrs. Lee

OCT 16 1928

Minutes of the Special Meeting
of
THE COOPERATING COMMITTEE
for the

Ans. _____

WOMEN'S UNION CHRISTIAN COLLEGES IN FOREIGN FIELDS

September 28, 1928

419 Fourth Avenue, New York City

*Miss Margaret E. Hodge, Chairman
*Miss Elizabeth R. Bender, Secretary
Miss Emily Case
*Dr. W. I. Chamberlain
*Mrs. Frank Gaylord Cook
Mrs. H. E. Goodman
*Mrs. DeWitt Knox

*Mrs. Lucius O. Lee
Miss Mary E. Markley
Mrs. W. F. McDowell
*Mrs. W. A. Montgomery
Dr. Frank Mason North
*Mrs. Charles K. Roys
Dr. Robert E. Speer

Miss Lela E. Taylor

Treasurer, Miss Alice M. Hudson

The meeting was called to order by the Chairman, Miss Hodge, and was opened with prayer by Mrs. Montgomery.

The members whose names are starred were present. Mrs. Goodman was represented by Mrs. Cornelius Woelfkin and Mrs. McDowell by Mrs. Francis J. McConnell. Excuses were presented from Miss Case, Miss Markley, Dr. North and Dr. Speer. Letters from the last two named, regarding the special object for which the meeting was called, were read by the secretary.

A roll call of those present showed that all the seven colleges were represented.

The secretary read the following action of the Committee at its annual meeting in January authorizing the calling of a special meeting:

That we express appreciation of the work of the Central Office of The Cooperating Committee for the Women's Union Christian Colleges in Foreign Fields, and that we approve of continuing the office for another year on the understanding that a thorough study be made at once of the functions of a cooperating committee; that a committee of three, of whom the Chairman shall be one, be appointed to conduct this study in conference with the governing Boards of the several colleges, taking into consideration the problems raised by the Executive Secretary and the actions taken by the several college Boards; that a special meeting of the Cooperating Committee be called in June to receive the report of the committee.

The secretary stated that, in accordance with this authorization, a meeting was called in June, but those able to attend were not sufficient to constitute a quorum.

The chairman reported the following as composing the sub-committee authorized above: Mrs. Lee (Yenching), Mrs. Knox (Madras, Vellore, Tokyo), Miss Hodge, chairman (Ginling, Shantung, Isabella Thoburn). The following were coopted: Miss Bender, Miss Hudson, Miss Tyler

0814

The secretary read a letter from Miss Tyler expressing appreciation of her association with the members of the Cooperating Committee during her three years of service and her continued interest in the colleges even though the office should be abolished. She generously offered her services without remuneration in the collection of outstanding undesignated pledges.

Mrs. Cook, on request, took the chair while Miss Hodge presented the report of the sub-committee.

The report as submitted consisted of two sections. The first presented recommendations reached after deliberations covering the present situation; the second submitted a further report regarding undeveloped possibilities in a cooperative venture and expressed the hope that the Cooperating Committee would give it favorable consideration.

The acting chairman ruled that it would be in order to consider the second section first.

After considerable discussion it was

VOTED that, in view of the present attitude of the majority of the college Boards towards cooperation in the group as at present constituted, the second section be not considered.

VOTED to receive the first section of the report and to consider it seriatim.

VOTED to accept the following statement preliminary to the recommendations of the sub-committee:

As a result of the questionnaires sent out to the chairmen of the seven College Committees and the discussion in the meeting of the Committee on April 11th, 1928, the following facts and conclusions seemed to be outstanding:

1. That the only Committee which was heartily in favor of continued cooperation and ready to give it in every particular, was Ginling College Committee.
2. That of the remaining Committees, Vellore and Madras, Yenching and Tokyo have voted that the Cooperating Committee should in their judgement be discontinued. That Isabella Thoburn College and Shantung University are both planning their own campaigns outside of Cooperating Committee.
3. That, since these seven colleges have no longer enough in common to warrant or produce cooperation and since some of these colleges have already joined other cooperating groups, any further attempt at cooperation on the part of this group is impossible. Furthermore, if these colleges do not wish longer to cooperate, it does not seem wise to the Committee or in good faith to try to preserve the entity of this group of colleges either for the purpose of money appeal or for any other purpose.

4. That, the continuation of the Committee itself without office or staff seems inadvisable.
5. That, the Committee having voted on January 13, 1928 to continue the office at 419 Fourth Avenue, until January 1, 1929, the Sub-Committee feels that since continued cooperation is impossible, plans should be made to discontinue the office on that date.
6. That, it should be the special care of Cooperating Committee to see that the balance of this year be used to the very best advantage and that there be a special Administrative Committee appointed on which each of the seven colleges would be represented, to work with the Executive Secretary to insure the conservation, in so far as is possible, of all accomplishments of the Committee.

After discussion and amendments as voted, the following recommendations were adopted seriatim:

1. OFFICE

Copy That the office of the Cooperating Committee be discontinued on December 31, 1928.

II. COOPERATING COMMITTEE

That the Cooperating Committee recommend to each cooperating college and Mission Board that by December 31, 1928, or as soon thereafter as possible, the Committee be dissolved.

III. ADMINISTRATIVE COMMITTEE

Miss Gaudy
That a committee of representatives chosen by the seven college committees be named to cooperate and advise with the Executive Secretary in order that in the months remaining for the continuation of the office, provision be made for the conservation, in so far as is possible, of everything gained through the efforts of the Cooperating Committee.

IV. CONTINUING COMMITTEE

That the Administrative Committee constitute a Continuing Committee to begin work when the Cooperating Committee ceases to exist and to continue its work until such time as the books of the Cooperating Committee shall be closed.

V. FURTHER PLEDGES

That the Executive Secretary cease to appeal for three year pledges for the work of these colleges, if and when these recommendations are approved.

VI. APPEALS

That the Executive Secretary continue to appeal to the available sources for funds for the seven Union Christian Colleges for Women of the Orient until December 10th. After that time she will make no more appeals.

VII. GIVERS OF DESIGNATED GIFTS

That between December 10th and December 31st, the Executive Secretary turn over to the proper officer of the respective College Committees the cards and records of all givers who have designated their gifts for that college, including any pledges so designated and any correspondence which will be helpful to these officers, and that the Executive Secretary in cooperation with the said proper officer send a letter to the donor explaining that this has been done and why.

VIII. FURTHER CARE OF PLEDGES IN HAND

That the Committee gratefully accept Miss Tyler's offer to carry the correspondence incidental to the collection of undesignated pledges still outstanding after December 31, 1928, and that our treasury and bank account be held open to care for these amounts, which shall be divided equally among the seven colleges. After the pledges have expired, the names of the donors shall be divided among the seven College Committees.

IX. DAY OF PRAYER APPEAL

That the Federation be asked to extend the appeal for funds for these seven colleges on the Day of Prayer to February 15, 1929, it being understood that after that time the Federation will decide on the object for future appeals; and furthermore, that the Executive Secretary be instructed to prepare a leaflet on these colleges to be used for the 1929 Day of Prayer, this leaflet to be available on December 31, 1928.

X. PRINCIPLES GOVERNING

That in general the Administrative Committee be guided by the following suggestions but shall have power to make such adjustments as seem necessary at the time:

(A) AMERICAN COLLEGES

The Executive Secretary in conference with the Administrative Committee, shall divide the names of American Colleges among the governing bodies of the seven colleges with the understanding that present alignments of the colleges be respected.

(B) COLLEGE CLUBS, WOMEN'S CLUBS, COMMUNITY CHURCHES

The Executive Secretary shall send to the chairman of the seven College Committees, duplicate lists of all College Clubs, Women's Clubs, American Associations of University Women, which have shown any interest in the Union Colleges, with any information she has concerning them which would be of any interest or help in their cultivation, together with a list of the Community Churches which she has been compiling. These groups shall be considered a field for free cultivation by all the Oriental Colleges. College Committees shall be asked to respect any alignment of these groups already made and govern their appeals accordingly.

(C) LOCAL MISSIONARY FEDERATIONS

Local Missionary Federations are to be considered a field for cultivation by the Federation only, and all approach to these organizations shall be made through the Federation of Woman's Boards of Foreign Missions.

(D) DONORS TO THE BUILDING CAMPAIGN

The list of approximately 15,000 names of donors to the Building Campaign who have not responded to the appeals of the Cooperating Committee office will be available for any of the committees desiring to cultivate these donors in hope of future gifts. The list is not considered particularly valuable, and being so very long will not be duplicated.

(E) PRESENT GIVERS OF UNDESIGNATED GIFTS

The list of donors who during the past three years have given to the Women's Union Christian Colleges and who have not designated their gifts, who have made no pledges or whose pledges have expired, shall be divided equally, by the Executive Secretary in consultation with the Administrative Committee, as their names appear in the files among the seven College Committees and sent to those committees. Care shall be taken in so far as is possible, the name of a person shall not be sent to a college committee in which her denomination does not cooperate.

(F) PUBLICITY

The Committee earnestly requests the Federation of Women's Boards of Foreign Missions to care for the publicity for these colleges in Summer Conferences and to plan for further publicity and appeal for gifts for these colleges on the Day of Prayer.

VOTED to adopt the report as a whole.

VOTED to express to the sub-committee our hearty thanks for the excellent work they have done in preparing the above report.

VOTED to express to Miss Tyler the appreciation of the Cooperating Committee for the fine service which she has rendered, and her generous offer to carry the correspondence incidental to the collection of the undesignated pledges outstanding after December 31, 1928.

X VOTED that \$500 from the balance on hand January 1, 1929 be reserved for possible expenses under the guidance of the Continuing Committee, the balance on hand when the books are finally closed to be divided equally among the seven colleges.

#6.

VOTED that the Federation of Woman's Boards of Foreign Missions of North America be requested to become custodian of such records of the Cooperating Committee for Women's Union Christian Colleges in Foreign Fields as should be preserved, and that the secretary be empowered to send a communication to the Federation embodying this request.

VOTED that the Executive Secretary be authorized to prepare and print a slip with a brief statement of the dissolution of the Committee and discontinuance of the office on December 31, 1928, this statement to include the address of each of the seven college committees and any other information which the Administrative Committee considers necessary for correspondence with those who write into the office. This slip may be used by the office late in December and by the person or organization caring for the mail of the office after December 31.

VOTED that provision, after December 31, for the care of mail, applications for foreign service and the use of literature on hand be referred to the Administrative Committee.

VOTED that the governing Boards of the seven colleges be requested to appoint a member on the Administrative Committee by October 15th.

VOTED to adjourn.

Elizabeth R. Bender

Secretary

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